

Forward Looking Statements

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Why Rotoplas?



- Solutions Provider for Pressing Water and Sanitation Needs
- Revolutionizing Markets Through Disruptive Innovation
- Leading Water Solutions Platform with an Unmatched Brand Recognition
- Entrepreneurial Management Team with Proven Execution Capabilities
- 5. Clearly Identified Growth Opportunities



1Q15 Results



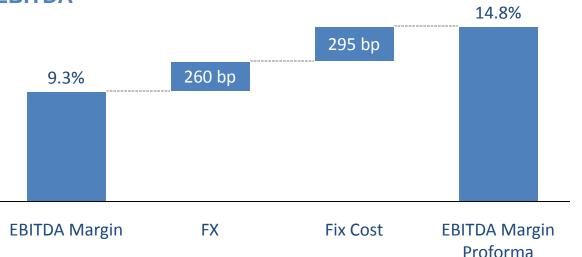






- Brazil's economic and political crisis delayed projects and contracts that the government had already signed with Rotoplas
 - 2015 budget approval delayed by 120 days
- Mexican government bids for additional public contracts deferred until the second half of the year.





 EBITDA margin affected by FX volatility (260 bp) on raw materials costs and the Company's ability to absorb fixed costs (295 bp)

^{*}Ex- sales to the Brazilian government

Second half of the year



- Expected improvement during the second half of the year:
 - Speed up deliveries on already signed backlogged solutions in Brazil
 - Integrated solutions recovery in Mexico
 - Strong individual solutions growth in all Countries.



Current WATER Opportunities



- Brazil is currently experiencing the worst drought in 84 years, with various cities (including São Paulo) at risk of running out of water
 - Has caused consumers to seek solutions to store and manage water
- Mexican government passed legislation and a related tax discouraging consumption of sodas and sugared beverages to combat high rates of diabetes and obesity in children
- California has been facing a severe drought for the last 4 years
 - Given the low reservoir water levels, the local government requires a 25% reduction in water consumption as compared to 2013 levels







Clearly Identified Growth Opportunities



Rainwater Harvesting Systems

- ~5mm households living in semiarid regions of Brazil
- In Mexico 3.4mm households lack water coverage



Water Fountains

- New Mexican law requires that all schools must offer potable drinking water by 2017
- Aims to discourage consumption of sodas and sugary drinks in order to combat high rates of diabetes and childhood obesity
- Rotoplas uniquely positioned to install and service equipment



Clearly Identified Growth Opportunities



Outdoor Composting Bathrooms

- 22% of the Mexican population does not have sewer system
- Almost half of the Brazilian population is without proper sanitation systems
- Mexico success story: 11,150+ systems installed in 3 months in remote parts of the country
- Only 87% of the urban population and 63% of the rural population in Latin America have access to improved sanitation

United States

- Severe droughts and massive water and sanitation investment needs
- Rotoplas is a market leader with 25% market share while rest of market is highly fragmented
- Business plan to establish several operating plants over the next few years

Rotoplas able to leverage its expertise and economies of scale



From a Water Tanks Company to a Water Solutions Company





20 Years Ago



Today

- 1 country
- 800 direct clients
- **500** employees
- **3,000** points of sale
- 2 product lines
- 8 factories
- Revenue: MXN500mm
- EBITDA: MXN70mm

- 12 countries (12x)
- 6,850+ direct clients (9x)
- 2,703+ employees (6x)
- 23,000+ points of sale (8x)
- 17 product lines (9x)
- 22 factories (3x)
- 12M 1Q15 Revenue: **MXN6,213mm** (CAGR: 14.0%)
- 12M 1Q15 EBITDA: MXN742mm (CAGR: 13.0%)





Revolutionizing Markets Through Disruptive Innovation



Before Rotoplas

Asbestos Water Tanks

Cement

Cisterns

Metal & CPVC

Pipes

Latrines

Rainwater

Storage

























Polyethylene Water Tanks







Polypropylen e Pipes



































Diversified Market Leading Water Solutions Platform



Individual Solutions Market Position

	Water Storage		Water Flow Water Treatment		tment
	<u>Tanks</u>	<u>Cisterns</u>	Hydraulic Pipes	<u>Biodigesters</u>	<u>Filters</u>
	#1	#1	#1	#1	#1
	#2	#1	Opportunity	#1 Op	portunity
	#2	#1	Opportunity	#1	#1
Central America ⁽¹⁾	#1	#1	Opportunity	#1	#1
&	#1	#1	Opportunity	#1	#1
	Opportunity		Opportunity	Opportunity	

Integrated Solutions

Market leading provider of water solutions

Only producer of outdoor composting bathrooms solution

⁽¹⁾ Includes Guatemala, Honduras, Belize, Costa Rica and Nicaragua.

⁽²⁾ Through a joint venture with Dalkasa S.A. (49.9%).

Diversified Market Leading Water Solutions

Platform





Broad Logistics and Distribution Network Serving Multiple Channels Efficiently



Key Distributors and Clients

- Efficient and strategic distribution network is a high barrier to entry as others do not have the same ability to deploy and reach customers in all areas
- Direct training for key decision influencers such as plumbers and store staff
- Recognized as a highly-trusted quality supplier across the different channels served



Key Highlights

+6,850 Clients and ~50,000 Invoices Per Month

23,000+ Points of Sale

No Material Client Concentration

15,000+ Purchase Orders by Governments Since 2011

0% Delinquency Rate from Government Entities

5,000 plumbers trained yearly and 7,000+ in our database

Source: Company.

World-Class Corporate Governance and Processes Adopted





Board of Directors

Carlos Rojas Mota Velasco Chairman & CEO

Audit Committee

Composed of 3 independent members

Corporate Practices Committee

- Composed of 3 members
- 2 independent

Compensation Committee

Composed of 2 independent members

- All committees are composed by independent directors
- 50% of our BOD is independent, significantly above the required 25%

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Established Processes and Systems Support Growth

Solid **operating**, **administrative**, **sales and business processes** that have allowed us to grow rapidly

Evolved from a family-owned business, into a well-established and **institutional company**

Developed **centralized shared services practices** across the Company



Highly Efficient Business Support Infrastructure



 Successful implementation of SAP processes since 2008



BSC since 2005



Since 2012



Since 2003



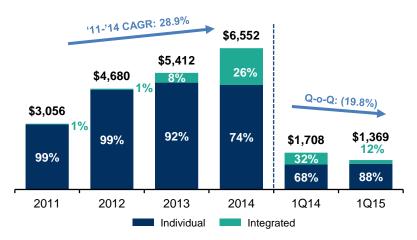
Since 2007

Source: Company.

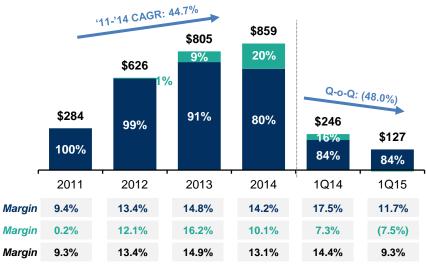


Proven Growth and Profitability

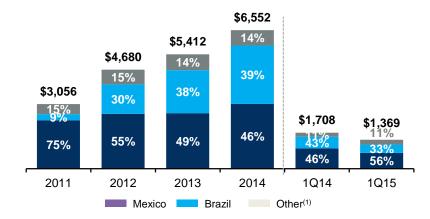
Revenue by Solution (MXN mm)



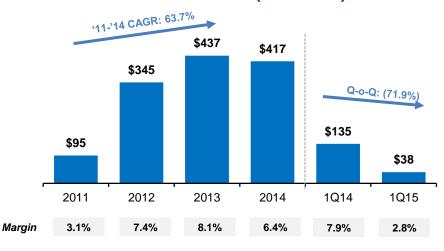
• EBITDA by Solution (MXN mm)



Revenue by Country (MXN mm)



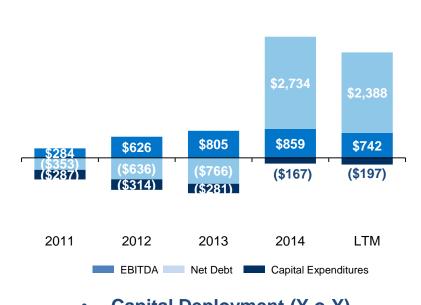
Net Income (MXN mm)

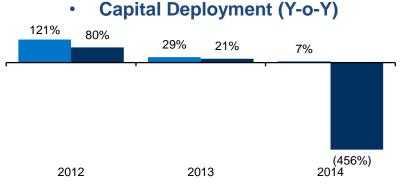


Solid Cash Flow Generation and Returns

Net Debt Growth

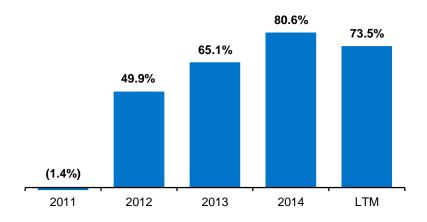
Value Generation



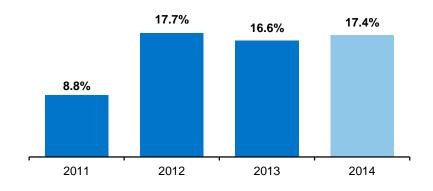


EBITDA Growth

Operating Free Cash Flow Conversion (1)



Return on Invested Capital Pre IPO (2)

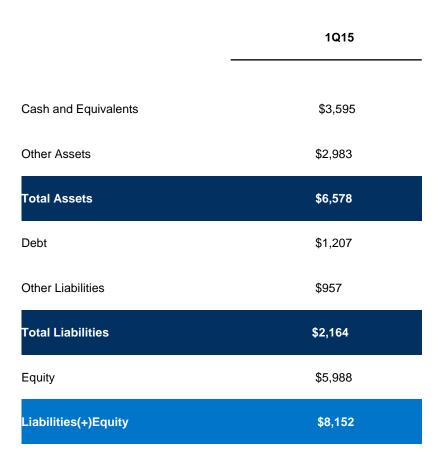


Note: For the LTM 1Q15.

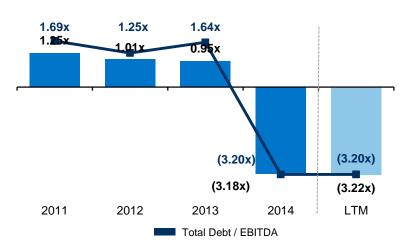
^{(1) (}EBITDA – Capex) / EBITDA.

Solid Balance Sheet to Support Growth

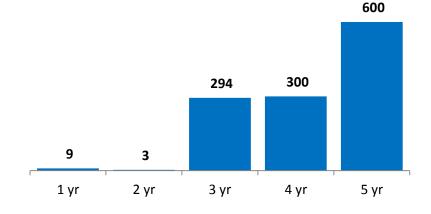
Selected Balance Sheet Items (MXN mm)



Net Debt / EBITDA



Debt Maturity Schedule (MXN mm)



Note: Balance sheet data as of Marchr 31st, 2015

